



BIOGRAPHY

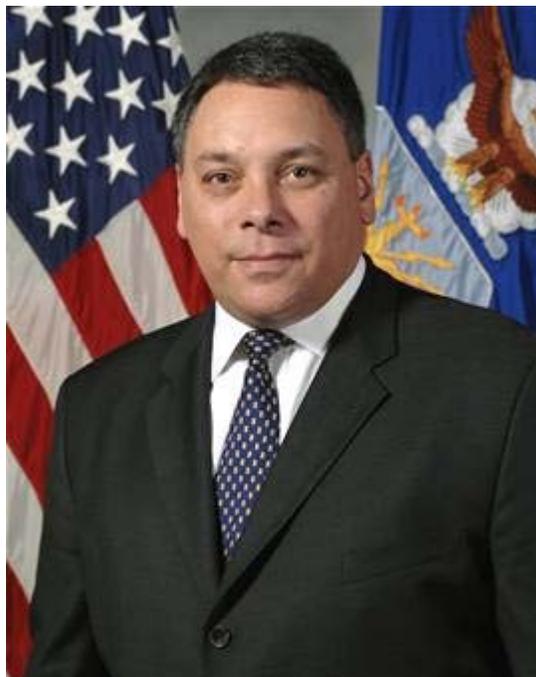
UNITED STATES AIR FORCE

KEVIN W. BILLINGS

Kevin W. Billings, a member of the Senior Executive Service, is Acting Assistant Secretary of the Air Force for Installations, Environment and Logistics, Headquarters U.S. Air Force, Washington, D.C. He heads three division departments that deal at the policy level with Air Force facility and logistical issues. The department's responsibilities include installations, military construction, base closure and realignment; environment, energy, safety and occupational health issues; and all logistical matters.

Mr. Billings was born in London, England. He is a graduate of the University of Puget Sound, Tacoma, Wash., and the Executive Development Program at the Wharton School of the University of Pennsylvania. Mr. Billings has held multi-dimensional executive positions in public and private industry in strategic management, international and domestic business development, transformation and change management, corporate relations, and legislative policy development. His experience includes work on

Capitol Hill, executive positions with Westinghouse Electric Corporation in the area of Federal Facilities, and an advisory role for the Secretary of the Army for matters relating to business process transformation and industrial safety.



EDUCATION

1977 Bachelor of Arts degree in political science, University of Puget Sound, Tacoma, Wash.

1987 Executive Development Program, University of Pennsylvania Wharton School of Business, Philadelphia

CAREER CHRONOLOGY

1. 1979 - 1981, special assistant, Congressman Jerry Lewis, Washington, D.C.
2. 1981 - 1983, legislative assistant, Congressman Sid Morrison, Washington, D.C.
3. 1983 - 1984, buyer, Westinghouse Hanford Company, Richland, Wash.
4. 1984 - 1989, Vice President, Legislative Affairs, American Nuclear Energy Council, Washington, D.C.
5. 1989 - 1990, Vice President, Washington Operations, the New England Council, Inc., Boston, Mass.
6. 1990 - 1992, Manager, Technology Communications, Westinghouse Hanford Company, Pittsburgh, Pa.
7. 1992 - 1995, Manager, Technology Communications, Government Operations Business Unit, Westinghouse Electric Corporation, Pittsburgh, Pa.
8. 1995 - 1998, Director and General Manager, Government and Environmental Services Company, Westinghouse Electric Corporation, Pittsburgh, Pa.
9. 1998 - 1999, Vice President, ICF Kaiser International, Vienna, Va.
10. 1999 - 2004, private consultant, the Alliance Group, Washington, D.C.
11. 2004 - 2006, Senior Vice President, mCapitol management, Washington, D.C.
12. 2005 - 2006, adviser (unpaid), Secretary of the Army, Washington, D.C.

13. 2006 - 2007, Vice President, Business Development, Enterra Solutions, LLC, Yardley, Pa.
14. 2007 - 2008, Deputy Assistant Secretary of the Air Force for Energy, Environment, Safety and Occupational Health, Headquarters U.S. Air Force, Washington, D.C.
15. 2008 - present, Acting Assistant Secretary of the Air Force for Installations, Environment and Logistics, Headquarters U.S. Air Force, Washington, D.C.

AWARDS AND HONORS

2007 Department of the Army Outstanding Civilian Service Award

PROFESSIONAL MEMBERSHIPS AND ASSOCIATIONS

University of Puget Sound Alumni Association Board of Directors

Chairman, International Children's Alliance

Chairman, Public Affairs Advisory Board, U.S. Merchant Marine Academy, Kings Point, N.Y.

(Current as of August 2008)