

Bel
cc: Vance K.

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
COMMAND, CONTROL, COMMUNICATIONS AND INTELLIGENCE
31240, The Pentagon, Washington, D.C. 20301-3040

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June 28, 1992

To: Mr. John G. Grimes
From: Paul A. Strassmann
Subject: CIM Network Management Policy

Many thanks for your memorandum of 26 June which suggests that we should not put out separate OSD Staff policy to Lt. Gen. Short. I certainly agree that separate ASD(C3I) Staff policies are disruptive and undesirable.

However, my informal note to Lt. Gen. Short was not at all a separate policy instruction but highlighting the need for immediate and urgent resolution of problems that DITSO has with DFAS.

DFAS has started building a technical organization based on the declaration of complete and isolated control of its LANs and attached servers. With their procurement authority and their advertising for additional computer personnel, DITSO management was becoming concerned how to do orderly planning for a client/server environment and thereby deliver the expected operating savings from the consolidation of DPIs and CDAs. Clyde Jeffcoat stated in a letter, attached to Lt. Gen. Short's note, that he had exhausted all attempts to reach a compromise solution with DFAS.

My brief note to Lt. Gen. Short suggested the earliest possible resolution of DITSO's frustrations by treating it not as an organizational confrontation between a Customer (DFAS) and the Service Provider (DITSO), but as a broadly based policy matter. I cannot conceive how anyone could construe such a request as "...putting out a separate OSD Staff policy to Lt. Gen. Short." Nothing in the note excluded your staff, or anyone else.

I have no problem whatsoever to work all network management policies through your office except for instances that require my highlighting the urgency of issuing network management policies that meet current needs. I shall also continue to offer participation of DDI staff to minimize delays. CIM cannot succeed without explicit network management policies!

I trust that the above explanation is satisfactory.

Paul

cc: Andrews, Fountaine, Jeffcoat, Knecht, Short, Signori, DDI Deputies