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June 14, 1992

To: Denis Brown
From: Paul A. Strassmann
Subject: DISA/CIM Program Review, 8 June

Many thanks for a review that covered the full scope of DISA/CIM operations. I would like to suggest the following for the next review, to be scheduled for the first week of July:

1. Details similar to the one provided for the \$37.9 million of Programs should be also provided for the additional \$20.3 million classified as Direct Labor/Center Support. Please, show also the breakdown between organic and contractor expenditures for each major category.

2. Accounting topics, such as funding status and money transfers etc. should be handled off-line between Cornett and Hoffman. Only items requiring managerial attention should be brought up for Program Review.

3. Would like to hear much more about the technical capabilities of your manpower. You are showing a very low ratio of military personnel. Of the new hires, how many are highly experienced people who have retired/separated from the military service? What efforts are being made to fill the additional 100 billets from personnel now leaving military services? What evidence is available that we have been highly selective in filling the vacant billets since DISA/CIM was organized?

4. You show only 36 people as "overhead" (DISA support-28; Management support-8). How many additional support people (budgeteers, etc.) are included in the numbers for organizations such as TIM, Data Admin and Standards?

5. The style, format, details and results-focus of Marty Gross' presentation on the Technical Architecture Framework project was exactly right. Would like to see similar details for:

- Data Administration. The large number of Yellow and Red line items here need much discussion. It is unacceptable to have the lack of TO approval and funding hold up this top priority program. Devote much time to this program at the next review. With 29 people on board we should have many accomplishments to talk about.
- Software Reuse. All tasks are in condition Yellow. Please call me immediately to let me know what's the difficulty in getting a DDI Task order on this program. In view of the schedule opening of the Reuse Center, I would like to have all pending issues resolved. By copy of this memorandum I am asking

Kurt Fischer to set up a special weekly review (phone conference) to get all obstacles to progress removed before we tell the world that we are in the re-use business. The priority should be to get existing Support and Command & Control systems into the repository, not weapons components.

- Information Technology Reuse. This program is overspending for what it is supposed to deliver. Requires reprogramming and funds reallocation, per our discussion on Friday. Would like to see the new program articulated at the next meeting.

During the ITPB questions were raised about the technological viability of DoD now committing to a major Database Machine acquisition program. Please call me to discuss how this inquiry could be resolved within 60 days by your staff.

6. Jeremy Kaplan's next presentation on Standards should show how and where all of the Standards people are allocated, not only 22 related to CIM..

7. Technical Integration Management, with and \$11 million budget and 51 people, should show progress in terms of specific short term deliverables, not funding. I am particularly interested in hearing what EDS will deliver for \$4.8 million, and what is contained in \$990K "technical analysis", \$1,035K Tresp 8(a)?, \$700K Logicon and \$700 Technical Architecture for IDA. Two recent discussions with IDA were unproductive.

8. Somewhere in the budget you have money for DARIC. This needs a thorough looking into. What value is DoD getting for this large personnel investment? What are the measures of value and productivity?

I trust that the above questions are helpful in our mutual efforts to make DISA/CIM a competitive and effective technology services enterprise that compares with the best that the commercial sector has to offer. I continue to view DISA/CIM as a core Defense capability. I am convinced that your staff will accept the idea that we should continue applying to ourselves the highest standards in the business.



ic: Andrews, Cavallini, Fischer, Grimes, Jeffcoat, Short, DDI Deputies