



**DEPUTY SECRETARY OF DEFENSE
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WASHINGTON, DC 20301-1010**

December 3, 2002

**MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
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DIRECTOR, DEFENSE RESEARCH AND ENGINEERING
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DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION
DIRECTOR, FORCE TRANSFORMATION
DIRECTOR, NET ASSESSMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES**

SUBJECT: Strategic Plan for Department of Defense Spectrum Management

Electromagnetic Spectrum is a vital resource for the Department of Defense (DoD) in achieving the goals of the Quadrennial Defense Review (QDR). Without assured access to the spectrum our forces will not be able to meet the requirements of our operational goals in the near term, including those that directly support the Homeland Security mission, nor will we be able to realize the promise of military transformation, which is essential to ensuring our national security in the future.

A fundamental component of achieving the goals of the QDR is sound management of the spectrum to which DoD has access. We must be good stewards of the scarce spectrum and we must also explore ways to get the greatest possible benefit from its use for our operations. The first steps in realizing our vision of assured access to the electromagnetic spectrum are to publish and execute a strategic plan for spectrum management. Therefore, I am enclosing a copy of the DoD Electromagnetic Spectrum Management Strategic Plan.

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This DoD Electromagnetic Spectrum Management Strategic Plan provides goals and objectives to attain spectrum access and shape Spectrum Management and Electromagnetic Environmental Effects awareness for the future. Request widest distribution of this document.

A handwritten signature in black ink, appearing to read "Paul Wolfowitz". The signature is written in a cursive, flowing style with a long horizontal stroke at the end.

Attachment:
As Stated